

## Mission Statement

The mission of the Butte County Department of Behavioral Health is to partner with individuals, families, and the community for recovery from serious mental health and substance abuse issues, and to promote wellness, resiliency, and hope.

## Department Description and Key Issues

The department provides a comprehensive continuum of care, meeting community needs related to mental health and/or substance abuse conditions. The focus of these services is on prevention, treatment, recovery, and resiliency. The three structural components of the department are:

**Administration** – Supports the business activities of the department and the clinical programs, including: accounting, payroll, budgeting, billing, contract management, facilities, information systems, cost reporting, human resources, research and evaluation, patient's rights, compliance, and quality assurance/quality improvement. The department's administrative offices are located in Chico.

**Mental Health Services** – Provides services in the following general categories: community education and prevention services; access services; crisis stabilization services; psychiatric inpatient; residential treatment services; mental health need, wellness and recovery services; and outpatient treatment services. The department has adult and youth clinics throughout the County with locations in Chico, Oroville, Paradise, and Gridley. Services are also provided throughout the community as field-based services. These locations include, but are not limited to: hospital emergency rooms, schools, other County departments, the Butte County Jail, and shelters.

**Substance Use Disorder Services** – Serves clients through the following programs: community education and prevention services, assessment of substance abuse, residential treatment services, narcotic treatment programs, and individual and group counseling. The department has two main substance use disorder programs with one in Chico and one in Oroville.

Approximately 37% of the department's budget is used to contract for mental health and/or substance use disorder treatment services. The department's fiscal year 2019-20 requested budget is an increase of \$3.7 million from the fiscal year 2018-19 Adopted Budget. This increase is due to projected increases in both Mental Health Services Act (MHSA) and Realignment revenues, an increase in projected reimbursements through Medi-Cal billing, and new grant revenues including: the Strategic Prevention Framework Partnerships for Success project expansion, the continued California Hub and Spoke System, and the expansion of the department's Mobile Crisis Team in partnership with the Butte County Sheriff.

While projected revenues have increased, the department has also seen cost increases in the areas of: higher inpatient hospitalizations, increased demand for psychiatric services, the new State staffing level requirements under the Medicaid Managed Care Final Rule and parity, liability insurance and workers compensation costs, and negotiated salary increases.

The department will be working on key issues in fiscal year 2019-20 including:

- Continued monitoring of clients and needed service levels for those who were displaced by the Camp Fire. With the loss of the Paradise adult clinic and wellness program, the department will be coordinating with County departments and community partners on the ongoing recovery efforts.
- Partnering with Butte County Sheriff for the implementation of the expanded Mobile Crisis Team that provides crisis related outreach and engagement within the community.
- Continued coordination with Butte County Department of Employment and Social Services and contracted providers on the implementation of the Continuum of Care Reform.
- Submitting and gaining approval from the Mental Health Services Oversight and Accountability Commission for multiple MHSA Innovations projects.
- Preparation, analysis, and project coordination on the *No Place Like Home* California initiative. This initiative takes 7% of the overall MHSA funding allocations to counties for both competitive and non-competitive grants to implement supportive housing projects to prevent and address homelessness.
- Continued analysis and implementation of the new Medicaid Managed Care Final Rule. This new rule updates regulations in the development of new quality reporting systems. The final rule is also focused on access to care as it relates to timeliness, network adequacy, and development of a quality rating system. The final rule will have an ongoing impact on department staff as it relates to additional reporting, quality management, and compliance functions. The department will address the staffing levels required with these changes, which may require additional positions.

The overall focus of the department for fiscal year 2019-20 is to continue improving the quality and highest level of services in a fiscally prudent and publicly accountable manner within the given budget.

The recommendation includes a transfer of \$285,189 from the General Fund to the Behavioral Health Fund for the Maintenance of Effort as required by State law.

The recommendation does not include any transfer of Realignment revenues from the Behavioral Health Fund to the Social Services Fund. The recommendation includes \$860,232 more in revenues than appropriations, which will continue to improve fund balance and the department's cash position.

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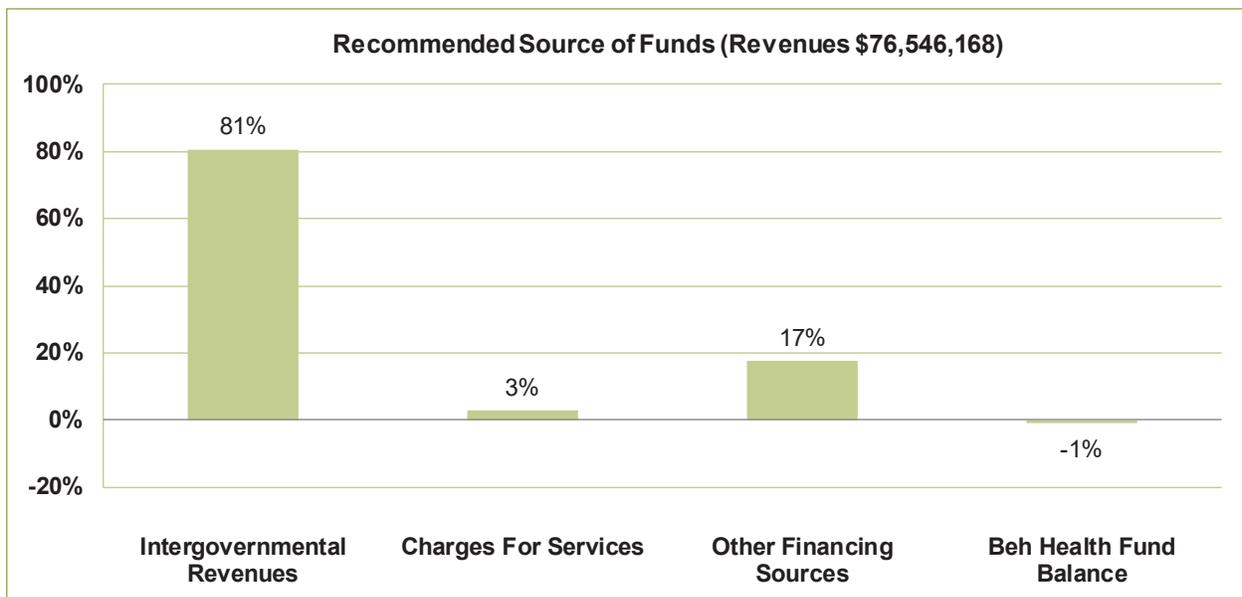
## BEHAVIORAL HEALTH BUDGET

|                                   | 2017-18<br>Actuals   | 2018-19<br>Adopted   | 2019-20<br>Requested | 2019-20<br>Recommended |
|-----------------------------------|----------------------|----------------------|----------------------|------------------------|
| Fines, Forfeitures, and Penalties | 91,153               | 98,000               | 65,000               | 65,000                 |
| Use of Money and Property         | 69,921               | 112,981              | 168,808              | 168,808                |
| Intergovernmental Revenues        | 54,776,952           | 58,517,211           | 61,691,046           | 61,691,046             |
| Charges For Services              | 2,491,495            | 2,091,158            | 2,144,017            | 2,144,017              |
| Miscellaneous Revenues            | 38,104               | 198,200              | -                    | -                      |
| Other Financing Sources           | 12,439,398           | 12,836,884           | 13,337,529           | 13,337,529             |
| <b>Total Revenues</b>             | <b>\$ 69,907,023</b> | <b>\$ 73,854,434</b> | <b>\$ 77,406,400</b> | <b>\$ 77,406,400</b>   |
| Salaries and Employee Benefits    | 32,188,025           | 36,755,813           | 38,535,205           | 38,535,205             |
| Services and Supplies             | 31,832,500           | 31,490,895           | 34,317,790           | 34,317,790             |
| Other Charges                     | 3,055,751            | 4,079,783            | 3,481,873            | 3,481,873              |
| Capital Assets                    | 94,476               | 304,995              | -                    | -                      |
| Other Financing Uses              | 134,150              | 200,000              | 209,300              | 209,300                |
| Special Items                     | 1,016                | 2,000                | 2,000                | 2,000                  |
| <b>Total Expenditures</b>         | <b>\$ 67,305,918</b> | <b>\$ 72,833,486</b> | <b>\$ 76,546,168</b> | <b>\$ 76,546,168</b>   |
| Net Costs/Use of Fund Balance     | \$ (2,601,105)       | \$ (1,020,948)       | \$ (860,232)         | \$ (860,232)           |

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### Source of Funds (Revenues)

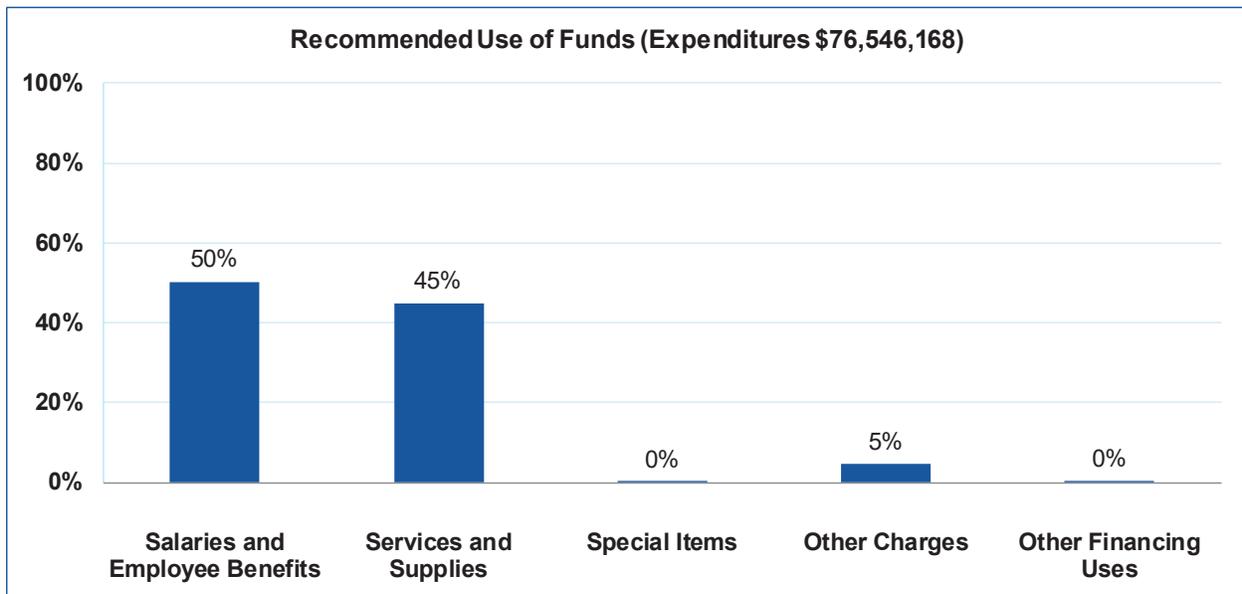
- Intergovernmental revenues, primarily from the State and federal governments, are the largest revenue sources for the department.
- Other financing sources include the transfers from the Mental Health Services Act non-operating fund and the required General Fund transfers to the department.
- Charges for services are revenues from insurance companies and clients for services provided by the department.
- The Behavioral Health fund balance is the revenue the department will set aside to continue to maintain the department’s positive cash status and create a reserve for future uncertainty.



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### Use of Funds (Expenditures)

- Salary and benefits is the largest expenditure category for the department.
- Services and supplies include contract services for hospitalization, residential/non-residential care facilities, physicians, and other consultants. They also include office supplies, leases, utilities, and training.
- Other charges include costs for support services provided by County Administration, Auditor, County Counsel, General Services, Human Resources, Information Systems, and Treasurer. They also include transfers to General Services for facility projects.



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## Summary of Budget Request and Recommendation

### Salaries & Employee Benefits

#### Requested

- The department budget request includes the elimination of 1.0 vacant Medical Records Technician position, 1.0 vacant Psychiatrist position, and 1.0 Behavioral Health Counselor sunset position.

#### Full Time Equivalent Position Allocations

|         |                       | Total  |
|---------|-----------------------|--------|
| 2015-16 | Adopted Positions     | 368.00 |
| 2016-17 | Adopted Positions     | 371.00 |
| 2017-18 | Adopted Positions     | 358.00 |
| 2018-19 | Adopted Positions     | 362.00 |
| 2018-19 | Current Positions *   | 373.80 |
| 2019-20 | Recommended Positions | 370.80 |

\*As of 4/9/2019

- The department budget request includes funding to convert 1.0 Behavioral Health Counselor sunset position to be made permanent.
- The department budget request includes funding to extend 1.0 Psychiatric Nurse or Tech sunset position through June 30, 2020.

#### Recommended

- The recommendation includes the requested elimination of 2.0 positions and 1.0 sunset position.
- The recommendation includes funding requested to convert 1.0 sunset position to be made permanent.
- The recommendation includes funding requested to extend 1.0 sunset position through June 30, 2020.

### Services & Supplies

#### Requested

- The department budget request includes funding to maintain current service levels.

#### Recommended

- The recommendation includes funding to maintain current service levels.

### Capital Assets

#### Requested

- The department budget request does not include any capital assets.

#### Recommended

- The recommendation does not include any capital assets.

BUTTE COUNTY  
 FINANCING SOURCES AND USES BY BUDGET UNIT BY OBJECT  
 GOVERNMENTAL FUNDS  
 FISCAL YEAR 2019-20

BUDGET UNIT: 541 - BEHAVIORAL HEALTH  
 FUNCTION: HEALTH & SANITATION  
 ACTIVITY: HEALTH  
 FUND: 0022 - BEHAVIORAL HEALTH FUND

| Detail by Revenue Category and Expenditure Object | 2017-18<br>Actual    | 2018-19<br>Estimated | 2019-20<br>Requested | 2019-20<br>Recommended | 2019-20<br>Adopted by<br>Board of<br>Supervisors |
|---|----------------------|----------------------|----------------------|------------------------|--|
| 1   | 2                    | 3                    | 4                    | 5                      | 6  |
| <b>REVENUES</b>                                   |                      |                      |                      |                        |  |
| 430 FINES,FORFEITURES & PNLTY                     | 91,153               | 98,000               | 65,000               | 65,000                 | -  |
| 440 USE OF MONEY & PROPERTY                       | 69,921               | 112,981              | 168,808              | 168,808                | -  |
| 450 INTERGOVERNMENTAL REVENUES                    | 54,776,952           | 58,517,211           | 61,691,046           | 61,691,046             | -  |
| 460 CHARGES FOR SERVICES                          | 2,491,495            | 2,091,158            | 2,144,017            | 2,144,017              | -  |
| 470 MISCELLANEOUS REVENUE                         | 38,104               | 198,200              | -                    | -                      | -  |
| 480 OTHER FINANCING SOURCES                       | 12,439,398           | 12,836,884           | 13,337,529           | 13,337,529             | -  |
| <b>TOTAL REVENUES</b>                             | <b>\$69,907,023</b>  | <b>\$73,854,434</b>  | <b>\$77,406,400</b>  | <b>\$77,406,400</b>    | <b>-</b>   |
| <b>EXPENDITURES/APPROP.</b>                       |                      |                      |                      |                        |  |
| 510 SALARIES & EMPLOYEE BENE                      | 32,188,025           | 36,755,813           | 38,535,205           | 38,535,205             | -  |
| 520 SERVICES & SUPPLIES                           | 31,832,500           | 31,490,895           | 34,317,790           | 34,317,790             | -  |
| 550 OTHER CHARGES                                 | 3,055,751            | 4,079,783            | 3,481,873            | 3,481,873              | -  |
| 560 CAPITAL ASSETS                                |                      |                      |                      |                        |  |
| EQUIPMENT   | 94,476               | 304,995              | -                    | -                      | -  |
| TOTAL Capital Assets                              | \$94,476             | \$304,995            | -                    | -                      | -  |
| 570 OTHER FINANCING USES                          | 134,150              | 200,000              | 209,300              | 209,300                | -  |
| 590 SPECIAL ITEMS                                 | 1,016                | 2,000                | 2,000                | 2,000                  | -  |
| <b>TOTAL EXPENDITURES/APPROP.</b>                 | <b>\$67,305,918</b>  | <b>\$72,833,486</b>  | <b>\$76,546,168</b>  | <b>\$76,546,168</b>    | <b>-</b>   |
| <b>NET COSTS/USE OF FUND BALANCE</b>              | <b>(\$2,601,105)</b> | <b>(\$1,020,948)</b> | <b>(\$860,232)</b>   | <b>(\$860,232)</b>     | <b>-</b>   |

**BUTTE COUNTY**  
**DETAIL OF BUDGET UNIT BY DIVISION**  
**BUDGET UNIT: 541 - BEHAVIORAL HEALTH**  
**FUND: 0022 - BEHAVIORAL HEALTH FUND**

| Detail by Division                             | 2017-18 Actual       | 2018-19<br>Estimated | 2019-20<br>Requested | 2019-20<br>Recommended | 2019-20 Adopted<br>by the Board of<br>Supervisors |
|--|----------------------|----------------------|----------------------|------------------------|---|
| 1  | 2                    | 3                    | 4                    | 5                      | 6   |
| <b>REVENUES BY DIVISION</b>                    |                      |                      |                      |                        |   |
| 5411 BH-MENTAL HEALTH DIV                      | 61,310,329           | 45,397,707           | 47,947,862           | 47,947,862             | -   |
| 5412 BH-SUD DIV                                | 6,763,229            | 5,498,211            | 5,794,665            | 5,794,665              | -   |
| 5413 BH-REV TRANSFERS DIV                      | 1,833,465            | 22,958,516           | 23,663,873           | 23,663,873             | -   |
| <b>TOTAL REVENUES</b>                          | <b>\$69,907,023</b>  | <b>\$73,854,434</b>  | <b>\$77,406,400</b>  | <b>\$77,406,400</b>    | <b>-</b>  |
| <b>EXPENDITURES/APPROPRIATIONS BY DIVISION</b> |                      |                      |                      |                        |   |
| 5411 BH-MENTAL HEALTH DIV                      | 60,922,752           | 65,254,305           | 68,649,374           | 68,649,374             | -   |
| 5412 BH-SUD DIV                                | 6,383,167            | 7,579,181            | 7,896,794            | 7,896,794              | -   |
|  | -                    | -                    | -                    | -                      | -   |
| <b>TOTAL EXPENDITURES/APPROPRIATIONS</b>       | <b>\$67,305,918</b>  | <b>\$72,833,486</b>  | <b>\$76,546,168</b>  | <b>\$76,546,168</b>    | <b>-</b>  |
| <b>NET COSTS/USE OF FUND BALANCE</b>           |                      |                      |                      |                        |   |
| 5411 BH-MENTAL HEALTH DIV                      | (387,577)            | 19,856,598           | 20,701,512           | 20,701,512             | -   |
| 5412 BH-SUD DIV                                | (380,062)            | 2,080,970            | 2,102,129            | 2,102,129              | -   |
| 5413 BH-REV TRANSFERS DIV                      | (1,833,465)          | (22,958,516)         | (23,663,873)         | (23,663,873)           | -   |
| <b>TOTAL NET COSTS/USE OF FUND BALANCE</b>     | <b>(\$2,601,105)</b> | <b>(\$1,020,948)</b> | <b>(\$860,232)</b>   | <b>(\$860,232)</b>     | <b>-</b>  |